

SOUTH WEBER CITY COUNCIL AGENDA

PUBLIC NOTICE is hereby given that the City Council of SOUTH WEBER CITY, Utah, will meet in a regular public meeting commencing at 9:00 a.m. and ending no later than 3:00 p.m. on Saturday, January 22, 2022, at the Weber Basin Water Conservancy District Water Efficiency Research Center (WERC) located at 2837 East Highway 193, Layton Utah, 84040

<u>OPEN</u> (Agenda items may be moved in order or sequence to meet the needs of the Council)

- 1. Welcome by Mayor Westbroek
- 2. Prayer: Councilman Soderquist

TRAINING

- 3. Open and Public Meetings Act
- 4. Powers and Duties Review
- 5. Ethics Review

BUSINESS

- 6. Community Vision
- 7. 2022 Strategic Plan
- 8. Budget Priorities and Directives
 - a. Operation & Maintenance
 - i. Staffing Levels and Compensation System
 - ii. Law Enforcement Contract
 - iii. Communications
 - iv. Wildland Program
 - b. Capital Projects
 - i. Public Works Facility
 - ii. Capital Improvement Plan (CIP) Overview
- 9. Committee Structure, Process, & Priorities
- 10. Adjourn

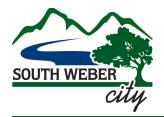
In compliance with the Americans with Disabilities Act, individuals needing special accommodations during this meeting should notify the City Recorder, 1600 East South Weber Drive, South Weber, Utah 84405 (801-479-3177) at least two days prior to the meeting.

THE UNDERSIGNED DULY APPOINTED CITY RECORDER FOR THE MUNICIPALITY OF SOUTH WEBER CITY HEREBY CERTIFIES THAT A COPY OF THE FOREGOING NOTICE WAS MAILED, EMAILED, OR POSTED TO: 1. CITY OFFICE BUILDING 2. FAMILY ACTIVITY CENTER 3. CITY WEBSITE http://southwebercity.com/ 4. UTAH PUBLIC NOTICE

DATE: 01-14-2022

CITY RECORDER: Lisa Smith

Lisa Smith



Overview CITY COUNCIL ANNUAL PLANNING RETREAT

MEETING DATE

January 22, 2022

PREPARED BY

David Larson City Manager

ITEM TYPE

NA

ATTACHMENTS

None

PRIOR DISCUSSION DATES

NA

AGENDA ITEM

2022 Annual Planning Retreat Overview

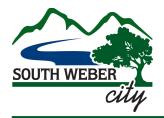
PURPOSE

The purpose of the annual City Council Planning Retreat is for the Mayor & City Council, in consultation with leadership staff, to establish the future vision of the City, develop a strategic plan that aligns with that vision, and discuss resources that will be necessary in the upcoming fiscal year to move the City forward in accomplishing that vision. Additionally, required annual training is provided.

PROCESS

The planning retreat is an open and public meeting held each year in January or early February that kicks off the budget process and aligns budget decisions with the overall direction and strategy for the City established by the City Council.

General strategic direction is established, but Council does not take any specific legislative and/or policy-making action during the retreat. Any/all related action is taken in subsequent City Council meetings, generally as elements of the budget process. Discussions typically take the form of brainstorming, thought activities, and idea sharing.



Training CITY COUNCIL ANNUAL PLANNING RETREAT

MEETING DATE

January 22, 2022

PREPARED BY

David Larson City Manager

ITEM TYPE

Administrative

ATTACHMENTS

None

PRIOR DISCUSSION DATES

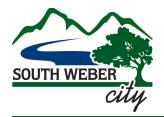
Annual Planning Retreat

AGENDA ITEM

Training Items – Open and Public Meetings Act (OPMA), Powers & Duties, Ethics

BACKGROUND

The Mayor & City Council are required to receive annual training on State and City code related to OPMA, powers & duties, and ethics. City Attorney Jayme Blakesley will provide the training.



MEETING DATE

January 22, 2022

PREPARED BY

David Larson City Manager

ITEM TYPE

Legislative

ATTACHMENTS

None

PRIOR DISCUSSION DATES

Annual Planning Retreat

Community Vision CITY COUNCIL ANNUAL PLANNING RETREAT

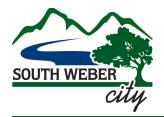
AGENDA ITEM

Community Vision

BACKGROUND

The mission, vision, values statements of a City are arguably the most important guidance provided by the City's elected officials. They steer the general plan and all subsequent planning/land use decisions. They inform the strategic plan and all subsequent operational decisions. They instruct the budget process and all other financial decisions. City service delivery is directed by the vision of the City as established by the City Council.

The City's current mission, vision, values statements have been in place for some time; however, it potentially does not reflect the desired direction and vision of the community and City Council. The annual retreat provides an opportunity to refocus and clarify the underlying desires and motivating principles held within the community. Staff will be prepared to facilitate a thought exercise designed to identify and articulate the City's current identity. This understanding will then be used to further clarify the desired direction of the City. This discussion is intended to inform a larger visioning process for the Council to update the mission, vision, and values statements for the City.



Strategic Plan CITY COUNCIL ANNUAL PLANNING RETREAT

MEETING DATE

January 22, 2022

PREPARED BY

David Larson City Manager

ITEM TYPE

Administrative

ATTACHMENTS

2022 Strategic Plan Draft showing to the plan level

PRIOR DISCUSSION DATES

Annual Planning Retreat

AGENDA ITEM

2022 Strategic Plan

<u>PURPOSE</u>

Review and update the City's strategic plan

BACKGROUND

"Vision without action is just a dream, action without vision just passes the time, and vision with action can change the world." Nelson Mandela

The City's strategic plan is the operational action plan connecting the City's vision to the daily operations of the City. It provides prioritized direction to staff's daily actions and service delivery for the citizens of the community. Directed action plans keep the City moving toward the stated vision of the City. Strategic planning also creates inherent accountability mechanisms for staff to the Council and the Council to the residents.

The City established its first strategic plan in January 2020. The City's strategic plan identifies strategic objectives, high level goals within each objective, plans and projects to accomplish those goals, and specific tasks to carry out the plans.

Staff has developed a draft 2022 plan for the Council's consideration. It identifies 6 Strategic Objectives:

- 1. Public Safety
- 2. Planning & Municipal Service Delivery
- 3. Fiscal Sustainability
- 4. Infrastructure & Equipment
- 5. Employees
- 6. Community Engagement

Each objective has between 5 and 12 goals.

The City Council establishes the strategic objectives and goals. Under Council's direction staff administers the action plans and tasks.

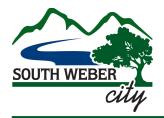
Objective	1.0	PUBLIC SAFETY		
Goal	1.1		Derek Tolman	12/31/2022
Plan	1.1.1		Derek Tolman	12/31/2022
Plan	1.1.2	Maintain standard respone time	Derek Tolman	12/31/2022
Plan	1.1.3	Provide ongoing employee training & response preparation	Derek Tolman	12/31/2022
Plan	1.1.4	Reapply for SAFERGrant	Derek Tolman	3/31/2022
Goal	1.2	Protect People & Property throughEffective Law Enforcement	David Larson	12/31/2022
Plan	1.2.1	Determine future law enforcement contract	David Larson	4/30/2022
Plan	1.2.2	Ensure DCSO Contracted Level of Serviceis Being Received	David Larson	12/31/2022
Plan	1.2.3	Protect People & Property through Effective Animal Care & Control	David Larson	12/31/2022
Goal	1.3	Protect People & Property throughEffective Code Enforcement	revor Cahoon	12/31/2022
Plan	1.3.1	Provide Proactive Code Enforcement	Chris Tremea	12/31/2022
Plan	1.3.2	Provide Quick Responsive CodeEnforcement	Chris Tremea	12/31/2022
Goal	1.4	Be Prepared for a Major Emergency	revor Cahoon	12/31/2022
Plan	1.4.1	Review & Update the EmergencyOperations Plan in 2022 (every 3-5 Years)	revor Cahoon	12/31/2022
Plan	1.4.2	Provide Annual Training & Practice of Emergency Operations Plan	revor Cahoon	12/31/2022
Plan	1.4.3	All Council & Staff Fully NIMS Trained	revor Cahoon	6/30/2022
Plan	1.4.4		revor Cahoon	6/30/2022
Plan	1.4.5	Prepare EOC facility & technology foroperation	revor Cahoon	6/30/2022
Goal	1.5	Mitigate Potential Hazards	David Larson	12/31/2022
Plan	1.5.1	Education, Preparation, & Mitigationthrough Community Wildland ProtectionProgram (CWPP)	Derek Tolman	12/31/2022
Plan	1.5.2	Create All Hazards Mitigation Plan usingBRIC grant funding	revor Cahoon	12/31/2022
Goal	1.6	Provide increased levels of COVIDprotection throughout the community	David Larson	12/31/2022
Plan	1.6.1	Track COVID levels and make operatingprocedure changes as needed. Keep thecommunity informed.	haelee King, Mark McRae	12/31/2022
Plan	1.6.2		David Larson	12/31/2022
Objective	2.0	PLANNING & MUNICIPAL SERVICE DELIVERY		
Goal	2.1	Align development process with the City's overall vision and strategy	revor Cahoon	12/31/2022
Plan	2.1.1	Review and Lindate Land Lise (ode - Litle 1()	Brandon Jones, Trevor Cahoon,	12/31/2022
			David Larson	12,01,2022
Goal	2.2		revor Cahoon	
Goal	2.3		David Larson	12/31/2022
Plan	2.3.1		David Larson	12/31/2022
Goal	2.4		Curtis Brown	12/31/2022
Plan	2.4.1		Curtis Brown, Shaelee King	12/31/2022
Plan	2.4.2		Curtis Brown, Mark Larsen	12/31/2022
Plan	2.4.3		Curtis Brown	12/31/2022
Plan	2.4.4		Curtis Brown	4/30/2022
Goal	2.5		isa Smith	12/31/2022
Plan	2.5.1		isa Smith	12/31/2022
Plan	2.5.2		isa Smith	12/31/2022
Plan	2.5.3		isa Smith	12/31/2022
Goal	2.6		(im Guill	12/31/2022
Plan	2.6.1		(im Guill	12/31/2022
Plan	2.6.2		(im Guill	3/31/2022
Plan	2.6.3		(im Guill	3/31/2022
Plan	2.6.4		(im Guill	12/31/2022
Plan	2.6.5		(im Guill	12/31/2022
Plan	2.6.6		(im Guill	12/31/2022
Goal	2.7		(im Guill	12/31/2022
Plan	2.7.1		(im Guill	12/31/2022
Plan	2.7.2		(im Guill	12/31/2022
Plan	2.7.3		(im Guill (im Guill	12/31/2022 11/5/2022
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Plan	2.7.4			
	2.7.4 2.7.5 3.0		(im Guill	3/31/2022

Goal	3.1	Prepare a Fiscally Responsible, BalancedBudget Annually	David Larson, Mark McRae	6/30/2022
Plan	3.1.1		David Larson, Mark McRae	6/30/2022
Goal	3.2		Mark McRae	2/28/2022
Plan	3.2.1		Mark McRae	6/30/2022
Goal	3.3	Beview & Update All Capital FacilitiesPlans as Needed	Brandon Jones, Mark Larsen, David Larson	12/31/2022
Dlan	3.3.1		Brandon Jones	6/30/2022
Plan Plan	3.3.2		Brandon Jones	10/31/2022
Plan	3.3.3		Brandon Jones	12/31/2022
Plan	3.3.4		Brandon Jones	3/31/2023
-	3.3.5		David Larson	5/51/2025
Plan	3.3.6		Brandon Jones	
Plan	3.4		Mark McRae	12/31/2022
Goal	3.4.1		Mark McRae	3/31/2022
Plan	3.4.1			12/31/2022
Plan	3.4.2		Trevor Cahoon	
Goal			Mark McRae	12/31/2022
Plan	3.5.1		Mark McRae	2/28/2022
Plan	3.5.2		Mark McRae	12/31/2022
Goal	3.6		Mark McRae	12/31/2022
Plan	3.6.1		Mark McRae	1/31/2022
Plan	3.6.2		Mark McRae	12/31/2022
Plan	3.6.3		Mark McRae	12/31/2022
Plan	3.6.4		Mark McRae	10/31/2022
Plan	3.6.5		Mark McRae	5/31/2022
Plan	3.6.6		Mark McRae	12/31/2022
Objective	4.0	INFRASTRUCTURE & EQUIPMENT		
Goal	4.1	Maintain a Quality, Compliant, High-Functioning Culinary Water System	Mark Larsen	12/31/2022
Plan	4.1.1	Maintain State Compliance (i.e. regulartesting, equipment, records, reporting)	Mark Johnson	12/31/2022
Plan	4.1.2	Test Fire Hydrants Annually and document	Derek Tolman	10/31/2023
Plan	4.1.3	Exercise All Valves Annually and document	Mark Larsen	12/31/2022
Plan	4.1.4	Produce and review regular waterlisage report	Bryan Wageman, Mark Larsen, Mark Johnson	12/31/2022
Goal	4.2		Mark McRae, Brandon Jones	12/31/2022
Plan	4.2.1		Brandon Jones	12/31/2022
Goal	4.3		Mark Johnson	12/31/2022
Plan	4.3.1		Mark Larsen	12/31/2022
Goal	4.4		Mark McRae, Brandon Jones	12/31/2022
Goal	4.5		Mark Larsen	12/31/2022
Plan	4.5.1		Brandon Jones	4/30/2022
Goal	4.6		Mark McRae, Brandon Jones	12/31/2022
Goal	4.7		Mark Larsen	12/31/2022
Plan	4.7.1		Brandon Jones	2/28/2022
Plan	4.7.1		Brandon Jones, David Larson	12/31/2022
	4.7.2			12/31/2022
Goal Plan	4.8.1		Mark McRae, Brandon Jones Brandon Jones	6/30/2023
	4.8.1			6/30/2023
Plan			Brandon Jones, Mark Larsen	
Goal	4.9		Mark Larsen	12/31/2022
Plan	4.9.1		Mark Larsen	12/31/2022
Plan	4.9.2		David Larson	1/31/2022
Plan	4.9.3		David Larson	10/31/2022
Plan	4.9.4		shaelee King, Trevor Cahoon	5/31/2022
Goal	4.10		Brandon Jones, Mark McRae	12/31/2022
Plan	4.10.1		Brandon Jones	5/31/2022
Plan	4.10.2	L (herry Farms Ball Field (temporary solution)	Brandon Jones, Curtis Brown,	6/30/2022
			Mark Larsen	.,,

Caal	4.44		Devid Lawsen	12/21/2022
Goal	4.11	Maintain City Equipment to RequiredStandards	David Larson	12/31/2022
Plan	4.11.1	Order replacement vehicles through the fleet management program	Mark Larsen, Derek Tolman,	12/31/2022
Dian	4.11.2		Mark McRae	12/21/2022
Plan	4.11.2	Perform Fleet ManagementResponsibilities	Kim Guill	12/31/2022
Goal	4.12	Oversee Connext franchise installation project	Brandon Jones, Mark Larsen,	12/31/2023
Ohiostius			David Larson	
Objective	5.0	EMPLOYEES	De 111 - mai	42/24/2022
Goal	5.1	Hire Quality Employees	David Larson	12/31/2022
Plan	5.1.1	Review & update job descriptions	Trevor Cahoon	7/31/2022
Plan	5.1.2	Implement Standard Recruitment Process& Advertising Plan	Trevor Cahoon	2/28/2022
Plan	5.1.3	Standardize onboarding process & new employee orientation	Trevor Cahoon	3/31/2022
Plan	5.1.4	Hire additional qualified officials and scorekeepers	Curtis Brown	6/30/2022
Goal	5.2	Retain High-Performing Employees	David Larson	12/31/2022
			Curtis Brown, Mark Larsen,	
Plan	5.2.1	Encourage a Quality Culture & WorkEnvironment	Trevor Cahoon, Mark McRae,	12/31/2022
			Derek Tolman, David Larson	
Plan	5.2.2	Provide Competitive Wages & Benefits	David Larson	12/31/2022
Plan	5.2.3	Maintain the CertificationCompensation System for Public WorksDepartment	Trevor Cahoon, Mark Larsen	12/31/2022
Goal	5.3	Prepare and train all employees for future leadership opportunities (succession planning)	Trevor Cahoon, David Larson	12/31/2022
Plan	5.3.1	Provide Ongoing Training Opportunities	David Larson	12/31/2022
Plan	5.3.2	Encourage Employees to Participate intheir Applicable State Association, Including Annual Conference Attendance	David Larson	12/31/2022
Goal	5.4	House Employees in Facilities thatEnhance High-Performance	David Larson	12/31/2022
Plan	5.4.1	Build a new Public Works Facility	Mark McRae, David Larson	
Plan	5.4.2	Fire Station Auxiliary Building Project	David Larson, Brandon Jones,	6/30/2022
			Mark McRae, Derek Tolman	
Plan	5.4.3	Establish a Facilities Maintenance/Replacement Plan	David Larson	
Goal	5.5	Maintain Quality Policies & Procedures	David Larson, Trevor Cahoon	12/31/2022
Plan	5.5.1	Maintain an effective risk managementprogram (e.g. safety standards, safetycommittee, incident review, etc)	Trevor Cahoon	12/31/2022
Plan	5.5.2	Update Policy & Procedures Manual eachspring	Trevor Cahoon	6/30/2022
Plan	5.5.3	Review & Update Drug Policy (7.130through 7.150) in the Policies & Procedures Manual	Trevor Cahoon	6/30/2022
Objective	6.0	COMMUNITY ENGAGEMENT		0,00,2022
Goal	6.1	Increase Financial Transparency by Creating & Publishing a Comprehensive Annual Financial Report (CAFR)	Mark McRae	12/31/2022
Goal	6.2	Provide Excellent Customer Service,e.g. Timely Response to CitizenQuestions/Concerns	David Larson	12/31/2022
Goal	0.2			12/51/2022
Plan	6.2.1		Mark McPao, Trovor Caboon	
Caal	0.2.1	Respond to Citizen Calls/Emails within 2Business Days	Mark McRae, Trevor Cahoon,	12/31/2022
			David Larson	
Goal	6.3	Provide Easy Access to City Information ona Quality Website	David Larson Shaelee King	12/31/2022
Plan	6.3 6.3.1	Provide Easy Access to City Information ona Quality Website Weekly review and update of website information	David Larson Shaelee King Shaelee King	12/31/2022 12/31/2022
Plan Plan	6.3 6.3.1 6.3.2	Provide Easy Access to City Information ona Quality Website Weekly review and update of website information Add information to the City website as it becomes available	David Larson David Larson Shaelee King Shaelee King Shaelee King	12/31/2022 12/31/2022 12/31/2022
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Plan Plan <mark>Goal</mark> Plan Plan Plan	6.3 6.3.1 6.3.2 6.4 6.4.1 6.4.2 6.4.3	Provide Easy Access to City Information ona Quality Website Weekly review and update of website information Add information to the City website as it becomes available Share Information of Day to DayOperations of the City through All AvailableMethods Maintain Standard CommunicationProcesses for all Departments Development Status on all Projects in theDevelopment Process Provide regular, standardized reports toCouncil and community	David LarsonShaelee KingShaelee KingShaelee KingShaelee KingDavid LarsonTrevor CahoonDavid Larson	12/31/2022 12/31/2022 12/31/2022 12/31/2022 12/31/2022 12/31/2022 12/31/2022 12/31/2022 12/31/2022
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Plan	6.7.1	Improve Quality and Quantity of Communication
Plan	6.7.2	Provide regular social mediacommunication (3-5 posts per week)
Goa	6.8	Increase the Unity in the Community Through Developing New Community Events that increase the overall sense of community and resident connection to each other and the City

Shaelee King	12/31/2022
Shaelee King	12/31/2022
Shaelee King	12/31/2022



Budget CITY COUNCIL ANNUAL PLANNING RETREAT

MEETING DATE

January 22, 2022

PREPARED BY

David Larson City Manager

ITEM TYPE

Administrative

ATTACHMENTS

None

PRIOR DISCUSSION DATES

Annual Planning Retreat

AGENDA ITEM

Budget Priorities & Directives

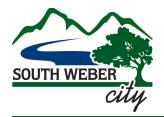
PURPOSE

Align resources with the strategic plan and community vision. Receive staff presentations and discuss large budget needs. Provide direction to budget committees and staff who will begin drafting the budget.

BACKGROUND

City Council and staff have jointly identified major budget items that require presentation and discussion. These items include staffing and compensation system, our law enforcement contract, how communications show up in the budget, wildland programs, the new public works facility, and an overview of the capital projects for this year included in the capital improvement plan (CIP).

Staff will share information on each of these topics and seek Council direction for budgeting purposes.



Committees CITY COUNCIL ANNUAL PLANNING RETREAT

MEETING DATE

January 22, 2022

PREPARED BY

David Larson City Manager

ITEM TYPE

Administrative

ATTACHMENTS

None

PRIOR DISCUSSION DATES

None

AGENDA ITEM

Committee Structure, Process, & Priorities

<u>PURPOSE</u>

Review the purpose of Council Committees, establish standard practices for committee direction and projects, and identify goals/priorities for each committee

BACKGROUND

City Council committees were originally established in early 2015 as budget committees tasked with reviewing and recommending different elements of the fiscal year 2016 budget to the full City Council prior to adoption of the final budget.

At times these committees were also assigned specific tasks or projects related to the subject matter of the committee on an ad hoc basis. Over time the committees transformed into standing bodies that met regularly and established their own task list and priorities.

Additionally, separate ad hoc committees have been created as needed (e.g., short term rental, code update, development agreement, etc).

This shift in scope has created ambiguity at times on the structure and process of Council decision-making. Staff has questioned whether to take certain items directly to Council for full-body discussion or if a committee should review it prior to full Council consideration.

An additional question has arisen when a committee identifies an item that they felt staff should spend time on. Regardless of the importance of the item, such moments bring uncertainty as to whether the majority of Council feels staff's time should be spent on that item. Staff's direction is meant to come from the Council acting as a body and not one or two Council members, whether individually or in a committee. More specificity on Council's direction to committees will provide clarity on when it's suitable for committees to direct staff.

For this item, staff will be prepared to present ideas/suggestions on how committees could be structured and utilized more effectively. Council will have the opportunity to direct committee work, establish goals, and develop procedures so that committees' efforts align with the community vision and the Council decision-making process is clear and efficient.